



Financial & Operational Trends – February, 2026

Net gain in construction value from Building Permit Reports:

	Current year:	One year ago:	Two years ago:
April 1 – January 31	\$93,232,864	\$52,688,244	\$63,603,222

Fire & Rescue Call Data:

Month	January 2026	2025	2024	2023
Total number of incidents	399	372	353	384
Percent fire calls	26%	26%	19%	18%
Percent calls downtown area*	74%	74%	72%	86%
Busiest time period by hour	12PM, 4PM	9AM, 2PM	10 AM, 11AM	10 AM, 11AM
Percent of all calls 11pm to 7am	26%	23%	20%	22%
Number of critical care patients	18	16	20	28
Number multiple/back-to-back calls	242	206	98	83
Percent of multiple calls EMS	82%	78%	84%	63%
% of emergency responses within 6 min. response time (year-to-date)	80%	72%	76%	74%
Dates with more than 20 incidents	1/10 (20)	1/2(20)	1/21(20)	1/14(20)
# of times working 3 or more calls	22	24	16	22
Total incidents year to date	399	372	353	384

*Downtown area covers N.Main St. to Elm St. to Union to Mechanic, and to the By-Pass

**Does not include multiple calls related to gas leaks

MIH Community Paramedic Data:

Month	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Totals
Patient Contacts	64	30	55	43	26	32	32						
New Patients	14	2	12	5	3	7	11						
New Patient Referrals	32	5	11	30	13	6	8						
Estimated reduced transports	10	3	11	8	3	4	6						
Transports requested by Community Paramedic	1	0	3	1	0	0	0						

General Assistance Data

Vouchers	July	August	Sept.	October	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Shelter	12	12	2	14	13	13	13					
Rent	9	3	8	12	15	6	8					
Utilities	2	0	0	0	0	1	0					
Burial	0	0	0	0	0	0	0					
Transportation	0	8	0	7	0	0	0					
Other	1	0	0	0	0	0	0					
TOTAL	24	23	10	33	28	20	21					
Expense	\$17,927	\$15,975	\$8,096	\$ 22,928	\$23,110	\$19,262	\$18,119					
Exp./Voucher	\$747	\$695	\$810	\$695	\$825	\$963	\$863					

Voucher Expense Summary

	2026YTD	2025	2024	2023	2022	2021	2020
Gross Relief	\$125,418	\$224,564	\$141,944	\$64,392	\$40,139	\$24,061	\$33,378
Reimb./Liens/Refunds	-\$7,241	-\$5,863	-\$2,062	-\$21,731	-\$42,815	-\$1,802	\$6,190
Net Assistance Cost	\$118,177	\$218,701	\$139,882	\$42,661	-\$2,676	\$22,259	\$39,568

Laconia Police Department – Monthly Activity Highlights:

ACTIVITY	(January) THIS MONTH	CORRESPONDING MONTH LAST YEAR	TOTAL THIS YEAR TO DATE	TOTAL LAST YEAR TO DATE	TOTAL 2024	10 YEAR AVERAGE	% (+/-)
Calls for service (total)	2,022	2,364	2,022	2,364	30,774	24,304	26.62%
- Park, Walk, Talk	155	95	155	95	2267	N/A	N/A
- Extra Patrol	466	381	466	381	6,522	2,742	137.87%
- Community Policing	10	1	10	1	150	162	-7.30%
Criminal offenses investigated	300	326	300	326	4,290	3,797	12.99%
Criminal off. cleared by arrest	186	208	186	208	2,566	2,340	9.64%
Total # of physical arrests	103	113	103	113	1,340	1,339	0.08%
M/V – Stops	435	803	435	803	7,497	5,873	27.65%
M/V – Summonses	14	39	14	39	561	399	40.60%
M/V – Written warnings	298	704	298	704	6,435	5,081	26.65%
Accidents – Fatal	0	0	0	0	3	2	73.68%
Accidents – Total	44	54	44	54	554	552	0.28%
Accidents w/injury	5	3	5	3	100	125	-19.71%
Parking tags issued	21	156	21	156	1,015	1,435	-29.25%
DWI	8	5	8	5	66	63	4.91%
Intoxication	17	17	17	17	270	319	-15.43%

January 2026: TYPE OF INCIDENT	# OF CALLS
Domestic disturbance	28
All other disturbances	48
Suicidal subjects	6
Attempted suicide	0
Suicide	0
Violation of restraining order	9
Barricaded subject	0

	# VOLUNTEER HRS
Volunteer Hours (LPD)	0
Volunteer Hours (VSU)	8
Victims Served	0

Property Tax Collection:

	July Warrant Amt.	Dec. Warrant Amt.	Collected thru		Percentage Collected
2016	\$ 20,785,170	\$ 21,260,229	\$ 40,622,681	1/31/2017	96.62%
2017	\$ 21,075,701	\$ 21,895,151	\$ 41,612,228	1/31/2018	96.84%
2018	\$ 21,442,154	\$ 23,765,321	\$ 43,982,250	1/31/2019	97.29%
2019	\$ 22,563,270	\$ 23,935,265	\$ 45,171,383	1/31/2020	97.15%
2020	\$ 23,203,364	\$ 23,612,210	\$ 45,542,143	1/31/2021	97.28%
2021	\$ 23,395,524	\$ 24,958,361	\$ 47,303,813	1/31/2022	97.82%
2022	\$ 24,369,326	\$ 26,785,934	\$ 49,974,172	1/31/2023	97.69%
2023	\$ 25,820,772	\$ 29,177,322	\$ 53,365,195	1/31/2024	97.03%
2024	\$ 27,640,341	\$ 32,129,326	\$ 57,920,816	1/31/2025	96.91%
2025	\$ 29,975,925	\$ 31,627,127	\$ 59,691,830	1/31/2026	96.90%

OVERTIME BY DEPARTMENT FY26

As of : 1/30/2026

		Budget	July	August	September	October	November	December	January	February	March	April	May	June	YTD Total	% Used	PRIOR YR YTD EXP	PRIOR YR TOTAL EXP
0118*	513010	ADMINISTRATION	2,100	58	443	354	2,436	118	413	-	-	-	-	-	3,822.75	182.04%	-	
0111001	513010	ASSESSING	-	-	-	-	-	40	10	-	-	-	-	-	50	0.00%	83	111
0112001	513010	CODE	800	117	19	-	-	30	31	-	-	-	-	-	197	24.64%	27	118
0114020	513010	FINANCE	1,000	418	47	95	69	122	149	26	-	-	-	-	926	92.56%	868	1,293
		FIRE																
0115001	512010	Sick Hurt Coverage	110,000	1,813	10,919	10,818	20,710	10,610	8,966	16,736	0	0	0	0	80,572	73.25%	104,021	122,453
0115001	512011	Holiday Pay	145,760	17,488	0	16,654	17,975	16,585	35,778	46,184	0	0	0	0	150,663	103.36%	138,684	168,566
0115001	512013	Personal Time Coverage	76,000	8,127	14,092	11,093	5,006	4,894	3,458	5,787	0	0	0	0	52,458	69.02%	55,295	76,040
0115001	512012	Vacation Coverage	142,630	24,495	24,474	16,047	11,444	11,501	10,778	13,361	0	0	0	0	112,101	78.60%	105,616	161,804
0115001	513015	Extra Duty Coverage	100,000	27,003	34,377	15,910	25,589	15,238	17,803	12,955	0	0	0	0	148,875	148.87%	193,162	254,321
		TOTALS	574,390	78,926	83,862	70,522	80,724	58,828	76,784	95,022	-	-	-	-	544,668	94.83%	596,777	783,184
0117001	513010	PLANNING	6,000	181	550	259	1,029	734	469	419	-	-	-	-	3,640	60.66%	1,395	2,627
		POLICE																
0118001	513010	Misc. Overtime	170,000	1,913	2,255	5,169	1,222	3,950	3,033.81	4,982.42	-	-	-	-	22,525		8,301	27,018
0118001	513011	Holiday OT	-	11,511	-	9,635	9,661	9,816	14,442.18	26,114.31	-	-	-	-	81,179		69,570	87,048
0118001	513012	Incident OT	-	826	7,879	463	2,374	793	1,248.69	2,878.05	-	-	-	-	16,461		11,010	13,855
0118001	513013	Court OT	-	2,338	3,702	2,454	3,589	1,948	3,288.88	2,305.22	-	-	-	-	19,624		15,829	29,648
0118001	513014	Shift Coverage OT	-	5,937	9,913	4,924	6,386	7,242	3,318.16	2,683.40	-	-	-	-	40,404		54,169	81,769
		TOTAL	170,000	22,525	23,748	22,645	23,231	23,749	25,332	38,963	-	-	-	-	180,193	106.00%	158,880	239,338
		PUBLIC WORKS																
0119050	513010	DPW Office OT	7,800	3536	5528	4494	5618	4494	4,494	4,494	-	-	-	-	32,658		5,246	270
0119051	513010	DPW Entineering OT	11,700	364	150	12	530	19	558	337	-	-	-	-	1,970		630	
0119052	513010	Highway Maint. OT	26,000	3659	2280	2190	10526	1189	3,304	1,157	-	-	-	-	24,305		15,234	
0119053	513010	Winter Maint OT	94,500	0	0	0	0	0	24,902	77,933	-	-	-	-	102,835		47,040	
0119056	513010	Drainage OT	0	0	0	0	0	0	-	167	-	-	-	-	167		126	
0119064	513010	Solid Waste OT	26,000	1565	2707	4834	2641	2013	2,198	2,635	-	-	-	-	18,593		13,670	
		TOTALS	166,000	9,124	10,665	11,530	19,315	7,715	35,456	86,722	0	0	0	0	180,527	108.75%	81,946	161,295
0120030	513010	RECORDS	3,000	51	63	851	65	1,105	65	85	-	-	-	-	2,284	76.14%	3,158	3,747
0121033	513010	PARKS & RECREATION	10,000	2717	305	1174	1040	391	987	1,363	-	-	-	-	7,976	79.76%	3,272	7,304
0122001	513010	WELFARE	1,000	0	533	0	105	0	-	-	-	-	-	-	638	63.80%	30	62
		EMS - AMBULANCE																
1525220	513015	Extra Duty Coverage	90,000	5460	10536	3109	12276	13735	3,201.08	15,287.07	-	-	-	-	63,604	70.67%	82,339	116,104
1525220	513017	Sick Hurt Coverage	46,000	0			655	6206	8,701.83	11,128.50	-	-	-	-	26,691	58.02%	7,076	7,903
1525220	513018	Personal Time Coverage	24,500	0				1374	0	1847.16	-	-	-	-	3,221	13.15%	6,678	6,678
1525220	513019	Holiday Pay	23,000	2271		1911	1749	3273	3,925.19	5,523.02	-	-	-	-	18,652	81.10%	17,143	20,431
1525220	513020	Vacation Coverage	-	848	0	636	2178	0	829.26	1449.72	-	-	-	-	5,941	0.00%	23,694	23,694
		TOTALS	183,500	8579	10,536	5,656	16,858	24,588	16,657	35,235	-	-	-	-	118,110	64.37%	136,930	174,810
		SANITARY SEWER																
2623071	513010	WRBP	7500	2,063	4,322	2,924	4,163	2,903	3,231	4,087	0	0	0	0	23,694		7,341	11,610
2623072	513010	Sewer Maintenance	7500	0	0	0	136	0	0	0	0	0	0	0	136		236	236
		TOTALS	15,000	2063	4322	2924	4299	2903	3231.43	4087.29	0	0	0	0	23,830	158.86%	7,576	11,846
2719067	513010	INTERNAL SERVICE	5,500	2433	3318	3268	3696	2666	2,783	4,706	-	-	-	-	22,870	415.82%	5,574	9,879
			1,138,290	127,192	138,412	119,277	152,866	122,950	162,396	266,639					1,089,732		996,516	

Motor Vehicle Registration:

Report as of Date: FISCAL YEAR	Through 1/31/2026 BUDGET	Year to date Revenue	Municipal Transportation Revenue	Total Motor Vehicle Revenue	% of Budget
2020	\$3,085,000	\$1,768,847	\$54,825	\$1,823,672	59.1%
2021	\$3,150,000	\$1,761,307	\$55,800	\$1,817,107	57.7%
2022	\$3,270,000	\$1,936,682	\$57,000	\$1,993,682	61.0%
2023	\$3,500,000	\$1,947,919	\$56,830	\$2,004,749	57.2%
2024	\$3,600,000	\$1,993,731	\$57,655	\$2,051,386	57.0%
2025	\$3,700,000	\$2,193,226	\$59,770	\$2,252,996	60.9%
2026	\$3,900,000	\$2,156,217	\$57,960	\$2,214,177	56.8%

	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21	2019-20	2018-19	2017-18
July	17	17	2	9	8	5	10	24	18
August	15	10	4	7	8	9	10	10	15
September	8	5	14	2	4	7	7	4	3
October	6	8	4	3	8	7	10	6	4
November	8	3	2	6	3	7	3	3	4
December	0	0	0	0	0	0	0	0	0
January	11	6	7	6	4	0	11	11	6
February		0	8	15	11	9	10	6	6
March		27	11	9	15	6	4	8	11
April		9	11	10	14	19	8	5	8
May		15	19	16	8	13	3	9	12
June	65	17	14	10	9	13	8	1	3

Parks & Recreation Facility Use Requests:

Pending Grievances Summary:

Date of Grievance	Union	Subject	Status	Cost thru 1/31/2026
		None		

Impact Fee Revenues:

Impact Fees					
	Available	YTD Revenue	Transfer Out		Available
	7/1/2025		Encumbered	Expended	Balance
School	\$222,931.92	\$107,444.18	\$ 33,784.63	\$ 58,090.00	\$238,501.47
Police	\$27,610.45	\$8,484.37	\$ 12,309.29	\$929.90	\$22,855.63
Fire	\$42,369.87	\$18,868.38	\$ 2,838.33	\$ 12,995.00	\$45,404.92
Parks	\$91,348.32	\$29,138.86	\$ 72,663.33	\$0.00	\$47,823.85
Roads	\$58,816.80	\$25,997.90	\$15,833.33	\$0.00	\$68,981.37
Library	\$46,044.80	\$15,575.34	\$ 3,413.33	\$ 11,920.00	\$46,286.81
Total	\$489,122.16	\$205,509.03	\$140,842.26	\$83,934.90	\$469,854.03

Reserve Fund Balances:

	Balance as of 1/31/26
CITY	
Non-Capital Reserve Account	\$ 257,307.32
Accrued Leave Reserve Account	\$ 341,203.34
Health Insurance Stabilization Account	\$ 200,277.51
Winter Maintenance Reserve Account	\$ 118,788.51
Welfare Reserve	\$ 26,693.40
Parking Kiosk Reserve	\$ 50,404.67
LED Light Replacement Reserve	\$ 13,132.38
Street and Highway Project Reserve	\$ 58,079.10
Bridge Repair and Reconstruction Reserve	\$ 1,093.69
Motorcycle Week Account	\$ 8,423.99
SCHOOL	
Special Education Reserve	\$ 1,189,162.93
School Construction	\$ 106,943.03
School Health Insurance Stabilization	\$ 704,355.55
Education Stabilization	\$ 1,421,294.63
LHS BNH Stadium Repair and Upgrade	\$ 217,299.78

TIF FINANCE SUMMARY							
	7/1/2025	REVENUE		EXPENSES		Balance	
	Balance	Budgeted	YTD	Budgeted	YTD	Year-end Budgeted	1/31/2026
Downtown	\$644,144	\$325,000	\$325,000	\$512,117	\$434,691	\$457,027	\$534,452
Lakeport	\$154,018	\$0	\$0	\$25,000	\$0	\$129,018	\$154,018
Weirs	\$110,804	\$230,000	\$230,000	\$208,800	\$157,303	\$132,004	\$183,501

Codes Office Statistics:

	Building permits issued	Building/Code inspections	Demo permits issued	Property maintenance action
January 2026	31	57	1	3
January 2025	51	64	3	1

YTD Building Permits (7/1/25 – 1/31/2026): 387 January 2026 Short Term Rental Inspections: 4

YTD Building Permits (7/1/24 – 1/31/2025): 327 January 2025 Short Term Rental Inspections: 0

Boat Taxes:

Report as of Date:	Through 1/31/2026		
FISCAL YEAR	BUDGET	Year to date Revenue	% of Budget
2021	\$100,000	\$34,975	34.98%
2022	\$110,000	\$29,835	27.12%
2023	\$120,000	\$28,231	23.53%
2024	\$120,000	\$31,951	26.63%
2025	\$120,000	\$26,936	22.45%
2026	\$105,000	\$28,017	26.68%

	General Fund Revenues*			General Fund Expenditures		
		Realized as of 1/31/2025			Realized as of 1/31/2026	
	Budgeted	Amount		Budgeted	Amount	
2022	\$ 9,026,499	\$5,828,142	64.57%	\$32,502,933	\$20,000,452	61.53%
2023	\$ 10,991,625	\$7,518,279	68.40%	\$32,527,791	\$19,001,672	58.41%
2024	\$ 10,821,135	\$7,603,390	70.26%	\$34,987,789	\$20,983,098	59.97%
2025	\$ 12,347,700	\$7,871,350	63.75%	\$36,950,979	\$21,704,747	58.87%
2026	\$ 14,367,450	\$9,454,456	65.80%	\$40,380,892	\$23,825,414	59.00%

* Does not include property tax collections noted elsewhere in this report

EMS Billing History:

Laconia Fire Department EMS Billing Report						
Month 2026	# of Trips Billable	Gross Charge	Net Charge	Payments	Balance Due	
Jan	86	\$146,686.90	\$88,839.65	\$5,907.43	\$85,832.22	
Feb						
Mar						
Apr						
May						
June						
July						
Aug						
Sept						
Oct						
Nov						
Dec						
Totals						
January - Over 230 Incidents still in process						

Laconia Fire Department EMS Billing Report						
Month 2025	# of Trips 2023-24 Billable	Gross Charge	Net Charge	Payments	Balance Due	
Jan	142	\$243,854.07	\$106,090.90	\$70,321.38	\$9,822.70	
Feb	220	\$390,277.13	\$167,218.88	\$107,491.72	\$33,953.16	
Mar	196	\$335,484.59	\$135,266.06	\$95,420.23	\$15,575.55	
Apr	169	\$295,487.29	\$121,665.16	\$82,750.76	\$17,071.69	
May	184	\$332,821.95	\$140,186.60	\$90,231.01	\$33,510.70	
June	195	\$351,099.79	\$187,376.88	\$94,648.21	\$59,564.75	
July	221	\$406,983.42	\$190,055.36	\$117,836.80	\$39,243.92	
Aug	210	\$363,795.55	\$175,443.99	\$100,231.31	\$53,674.27	
Sept	203	\$359,033.49	\$162,562.36	\$86,119.91	\$73,359.09	
Oct	249	\$423,022.48	\$207,552.29	\$81,714.34	\$122,967.13	
Nov	229	\$368,722.62	\$166,104.54	\$52,198.90	\$111,675.02	
Dec	156	\$268,817.80	\$139,691.26	\$6,309.81	\$132,101.61	
Totals	2374	\$4,139,400.18	\$1,899,214.28	\$985,274.38	\$702,519.59	
Estimated Annual Billable Trip Volume = 2,374						
Estimated Annual Revenue = \$ 1,300,000.00						
December - Over 170 Incidents still in process						

Storm Cost Summary - Per Storm Event										
Date	Condition	OT Hrs.	Double OT Hrs.	OT Cost	OS Contractors	Tons Salt	Cost Salt	Tons Sand	Cost Sand	Total Storm Cost
1/1	Snow + Treatment	70		\$2,800		174	\$13,920	36	\$616	\$17,336
1/5	Treatment	22		\$880		177	\$14,160	32	\$547	\$15,587
1/6	Snow + Treatment	68		\$2,750	\$2,818	68	\$5,440	14	\$239	\$11,217
1/10	Snow + Treatment	47		\$1,880	\$2,818	73	\$5,540	21	\$359	\$10,897
1/15-19	Snow + Treatment	382		\$15,280	\$5,636	368	\$29,440	32	\$547	\$50,903
1/21	Treatment	68		\$2,720		104	\$8,320			\$11,040
1/24	Treatment	26		\$1,040		73	\$5,840			\$6,880
1/25-26	Snow	456	12	\$19,200		318	\$25,440			\$44,640
1/29	Snow	106		\$4,240	\$7,419					
		1245	12	\$50,760	\$27,145	1282	\$108,400*	135	\$2,309	\$180,160

XX/XX & XX/XX - Salt and sand usage included in one highlighted entry

* Defined as salt that has been placed on the road.

Allocations	Budget	Expended This Month	Expended To Date	Balance Thru 1/31/2026
Winter Maintenance	\$235,000	\$71,753	\$213,525	\$21,475
Winter Maintenance Outside Contractors	\$55,000	\$18,691	\$32,781	\$22,219
Winter Maintenance overtime	\$94,500	\$50,760	\$102,835	(\$12,835)