



Financial & Operational Trends – January, 2026

Net gain in construction value from Building Permit Reports:

	Current year:	One year ago:	Two years ago:
April 1 – December 31	\$91,903,403	\$46,255,465	\$62,642,967

Fire & Rescue Call Data:

Month	December 2025	2024	2023	2022
Total number of incidents	446	379	366	446
Percent fire calls	34	29%	29%	28%
Percent calls downtown area*	74%	76%	72%	74%
Busiest time period by hour	9AM, 1PM,	12PM, 2PM	11AM, 12PM	10 AM, 11AM
Percent of all calls 11pm to 7am	18%	20%	22%	23%
Number of critical care patients	22	18	18	23
Number multiple/back-to-back calls	224	215	105	84
Percent of multiple calls EMS	76%	80%	78%	83%
% of emergency responses within 6 min. response time (year-to-date)	83%	78%	76%	74%
Dates with more than 20 incidents	12/5(22),12/8(26),12/16(20),12/28(20),12/29(23),12/31(25)	12/27(23), 12/31(20)	12/18(23), 12/21(20)	12/14(22), 12/24(41)
# of times working 3 or more calls	28	22	12	11
Total incidents year to date	4,782	4,342	4,560	4,663

*Downtown area covers N.Main St. to Elm St. to Union to Mechanic, and to the By-Pass

**Does not include multiple calls related to gas leaks

MIH Community Paramedic Data:

Month	July	Aug.	Sept.	Oct.	Nov.	Dec.	Jan.	Feb.	March	April	May	June	Totals
Patient Contacts	64	30	55	43	26	32							250
New Patients	14	2	12	5	3	7							43
New Patient Referrals	32	5	11	30	13	6							97
Estimated reduced transports	10	3	11	8	3	4							39
Transports requested by Community Paramedic	1	0	3	1	0	0							5

General Assistance Data

Vouchers	July	August	Sept.	October	Nov.	Dec.	Jan.	Feb.	March	April	May	June
Shelter	12	12	2	14	13	13						
Rent	9	3	8	12	15	6						
Utilities	2	0	0	0	0	1						
Burial	0	0	0	0	0	0						
Transportation	0	8	0	7	0	0						
Other	1	0	0	0	0	0						
TOTAL	24	23	10	33	28	20						
Expense	\$17,927	\$15,975	\$8,096	\$ 22,928	\$23,110	\$19,262						
Exp./Voucher	\$747	\$695	\$810	\$695	\$825	\$963						

Voucher Expense Summary

	2026YTD	2025	2024	2023	2022	2021	2020
Gross Relief	\$107,299	\$224,564	\$141,944	\$64,392	\$40,139	\$24,061	\$33,378
Reimb./Liens/Refunds	-\$5,641	-\$5,863	-\$2,062	-\$21,731	-\$42,815	-\$1,802	\$6,190
Net Assistance Cost	\$101,658	\$218,701	\$139,882	\$42,661	-\$2,676	\$22,259	\$39,568

Laconia Police Department – Monthly Activity Highlights:

ACTIVITY	(December) THIS MONTH	CORRESPONDING MONTH LAST YEAR	TOTAL THIS YEAR TO DATE	TOTAL LAST YEAR TO DATE	TOTAL 2024	10 YEAR AVERAGE	% (+/-)
Calls for service (total)	2,257	2,204	30,774	25,485	25,485	23,187	9.91%
- Park, Walk, Talk	155	135	2,267	1,484	1484	N/A	N/A
- Extra Patrol	545	523	6,522	5,136	5,136	2,020	154.32%
- Community Policing	16	13	150	135	135	164	-17.88%
Criminal offenses investigated	261	243	4,283	3,752	3,752	3,732	0.14%
Criminal off. cleared by arrest	165	160	2,556	2,301	2,301	2,266	1.33%
Total # of physical arrests	72	90	1,342	1,219	1,219	1,334	-9.90%
M/V – Stops	1,393	1,500	19,286	14,552	14,552	6,481	124.52%
M/V – Summonses	21	19	556	431	431	382	12.77%
M/V – Written warnings	434	464	6,425	4,383	4,383	4,864	-10.12%
Accidents – Fatal	0	0	3	1	1	2	-38.89%
Accidents – Total	62	45	555	451	451	561	-19.63%
Accidents w/injury	6	5	100	94	94	128	-26.56%
Parking tags issued	64	195	1,012	1,573	1,573	1,504	4.07%
DWI	5	6	66	38	38	64	-40.71%
Intoxication	10	15	269	224	224	333	-32.64%

December 2025:	TYPE OF INCIDENT	# OF CALLS
	Domestic disturbance	20
	All other disturbances	50
	Suicidal subjects	2
	Attempted suicide	0
	Suicide	0
	Violation of restraining order	17
	Barricaded subject	0

	# VOLUNTEER HRS
Volunteer Hours (LPD)	0
Volunteer Hours (VSU)	8
Victims Served	0

Property Tax Collection:

	July Warrant Amt.	Dec. Warrant Amt.	Collected thru		Percentage Collected
2016	\$ 20,785,170	\$ 21,260,229	\$ 39,589,046	12/31/2016	94.16%
2017	\$ 21,075,701	\$ 21,895,151	\$ 40,372,767	12/31/2017	93.95%
2018	\$ 21,442,154	\$ 23,765,321	\$ 39,770,659	12/31/2018	87.97%
2019	\$ 22,563,270	\$ 23,935,265	\$ 44,643,171	12/31/2019	96.01%
2020	\$ 23,203,364	\$ 23,612,210	\$ 44,664,909	12/31/2020	95.41%
2021	\$ 23,395,524	\$ 24,958,361	\$ 46,493,198	12/31/2021	96.15%
2022	\$ 24,369,326	\$ 26,785,934	\$ 49,001,063	12/31/2022	95.79%
2023	\$ 25,820,772	\$ 29,177,322	\$ 51,822,774	12/31/2023	94.23%
2024	\$ 27,640,341	\$ 32,129,326	\$ 48,082,266	12/31/2024	80.45%
2025	\$ 29,975,925	\$ 31,627,127	\$ 52,183,060	12/31/2025	84.71%

OVERTIME BY DEPARTMENT FY26

As of : 12/31/2025

		Budget	July	August	September	October	November	December	January	February	March	April	May	June	YTD Total	% Used	PRIOR YR YTD EXP	PRIOR YR TOTAL EXP
0118001	513010	ADMINISTRATION	2,000	58	443	354	2,436	30	413	-	-	-	-	-	3,734.65	186.73%	-	
0118001	513010	FINANCE	1,000	418	47	95	69	122	149	-	-	-	-	-	900	89.98%	750	1,293
0118001	513010	LICENSE	100	-	-	-	-	-	-	-	-	-	-	-	-	0.00%	-	122
0118001	513010	PLANNING	6,000	181	550	259	1,029	734	469	-	-	-	-	-	3,221	53.68%	1,268	2,627
0118001	513010	CODE	800	117	19	-	-	30	31	-	-	-	-	-	197	24.64%	27	118
0118001	513010	ASSESSING	-	-	-	-	-	50	-	-	-	-	-	-	50	0.00%	83	111
0120030	513010	CITY CLERK	3,000	51	63	851	65	1,105	75	-	-	-	-	-	2,210	73.66%	3,088	3,747
		POLICE																
0118001	513010	Misc. Overtime	170,000	1,913	2,255	5,169	1,222	3,950	3,783	-	-	-	-	-	18,292		16,362	27,018
0118001	513011	Holiday OT	-	11,511	-	9,635	9,661	9,816	22,194	-	-	-	-	-	62,817	63.31%	44,709	87,048
0118001	513012	Incident OT	-	826	7,879	463	2,374	793	1,749	-	-	-	-	-	14,083	61.41%	8,864	13,855
0118001	513013	Court OT	-	2,338	3,702	2,454	3,589	1,948	3,289	-	-	-	-	-	17,319	61.41%	13,017	29,648
0118001	513014	Shift Coverage OT	-	5,937	9,913	4,924	6,386	7,242	4,414	-	-	-	-	-	38,817	61.41%	49,162	81,769
		TOTAL	170,000	22,525	23,748	22,645	23,231	23,749	35,430	-	-	-	-	-	151,328	89.02%	132,113	239,338
		FIRE																
0115001	513015	Extra Duty Coverage	100,000	27,003	34,377	15,910	25,589	13,390	20,658	-	-	-	-	-	136,927	136.93%	186,398	254,321
0115001	512010	Sick Hurt Coverage	110,000	1,813	10,919	10,818	20,710	10,610	14,771	-	-	-	-	-	69,641	63.31%	90,642	122,453
0115001	512013	Personal Time Coverage	76,000	8,127	14,092	11,093	5,006	4,894	3,458	-	-	-	-	-	46,671	61.41%	46,648	76,040
0115001	512011	Holiday Pay	145,760	17,488	-	16,654	17,975	16,585	50,256	-	-	-	-	-	118,957	81.61%	93,979	168,566
0115001	512012	Vacation Coverage	142,630	24,495	24,474	16,047	11,444	11,501	10,778	-	-	-	-	-	98,740	69.23%	87,790	161,804
		TOTALS	574,390	78,926	83,862	70,522	80,724	56,980	99,921	-	-	-	-	-	470,936	81.99%	505,457	783,184
0122001	513010	WELFARE	1,000	-	533	-	105	-	-	-	-	-	-	-	638	63.77%	30	62
0121033	513010	PARKS & RECREATION	10,000	2,717	305	1,174	1,040	391	1,263	-	-	-	-	-	6,892	68.92%	2,521	7,304
		PUBLIC WORKS																
		Striping	-	-	-	-	-	-	-	-	-	-	-	-	-		270	270
0119050	513010	Office	7,800	3,536	5,528	4,494	5,618	4,494	4,494	-	-	-	-	-	28,164		4,266	9,246
0119052	513010	Road Maintenance	26,000	3,659	2,280	2,190	10,526	1,189	3,304	-	-	-	-	-	23,148		12,695	25,951
0119053	513010	Winter Maintenance	94,500	-	-	-	-	-	49,135	-	-	-	-	-	49,135		30,118	124,609
0119051	513010	City Engineering	11,700	364	150	12	530	19	558	-	-	-	-	-	1,632		609	968
0119064	513010	Solid Waste	26,000	1,565	2,707	4,834	2,641	2,013	2,537	-	-	-	-	-	16,297	62.68%	11,365	24,668
		TOTALS	166,000	9,124	10,665	11,530	19,314	7,716	60,027	-	-	-	-	-	118,376	71.31%	59,324	161,295
		SANITARY SEWER																
2623071	513010	WRBP	7500	2,063	4,322	2,924	4,163	2,903	4,792	-	-	-	-	-	21,167		6,860	11,610
2623072	513010	Sewer Maintenance	7500	-	-	-	136	-	-	-	-	-	-	-	136		224	236
		TOTALS	15,000	2,063	4,322	2,924	4,298	2,903	4,792	-	-	-	-	-	21,302	142.02%	7,084	11,846
		EMS - AMBULANCE																
1525220	513015	FD Extra Duty Coverage OT	90,000	5,460	10,536	3,109	12,276	13,735	3,716.17	-	-	-	-	-	48,832	54.26%	78,542	116,104
1525220	513017	FD Sick Hurt Coverage OT	46,000	-	-	-	655	6,206	13,098.69	-	-	-	-	-	19,960	43.39%	6,528	7,903
1525220	513018	FD Personal Time Coverage OI	24,500	-	-	-	-	1,374	0.00	-	-	-	-	-	1,374	5.61%	6,678	6,678
1525220	513019	FD Holiday Coverage OT	23,000	2,271	-	1,911	1,749	3,273	5,899.35	-	-	-	-	-	15,104	65.67%	10,664	20,431
1525220	513020	FD Vacation Coverage OT	-	848	-	636	2,178	-	829	-	-	-	-	-	4,492	0.00%	23,280	23,694
		TOTALS	183,500	8,580	10,536	5,656	16,858	24,588	23,543	-	-	-	-	-	89,762	48.92%	125,692	174,810
92-401-105-0001		INTERNAL SERVICE	5,500	2,433	3,318	3,268	3,696	2,666	4,834	-	-	-	-	-	20,215	367.54%	4,335	9,879
		GRAND TOTAL	1,164,290	128,759	141,119	124,112	155,507	123,027	233,534	-	-	-	-	-	906,057	77.82%	841,770	1,420,404

Motor Vehicle Registration:

Report as of Date: FISCAL YEAR	Through 12/31/2025 BUDGET	Year to date Revenue	Municipal Transportation Revenue	Total Motor Vehicle Revenue	% of Budget
2020	\$3,085,000	\$1,490,265	\$47,285	\$1,537,550	49.8%
2021	\$3,150,000	\$1,576,197	\$48,445	\$1,624,642	51.6%
2022	\$3,270,000	\$1,677,242	\$50,315	\$1,727,557	52.8%
2023	\$3,500,000	\$1,686,586	\$49,795	\$1,736,381	49.6%
2024	\$3,600,000	\$1,746,867	\$50,880	\$1,797,747	49.9%
2025	\$3,700,000	\$1,920,072	\$51,705	\$1,971,777	53.4%
2026	\$3,900,000	\$1,932,372	\$51,095	\$1,983,467	50.9%

Parks & Recreation Facility Use Requests:

	2025-26	2024-25	2023-24	2022-23	2021-22	2020-21	2019-20	2018-19	2017-18
July	17	17	2	9	8	5	10	24	18
August	15	10	4	7	8	9	10	10	15
September	8	5	14	2	4	7	7	4	3
October	6	8	4	3	8	7	10	6	4
November	8	3	2	6	3	7	3	3	4
December	0	0	0	0	0	0	0	0	0
January		6	7	6	4	0	11	11	6
February		0	8	15	11	9	10	6	6
March		27	11	9	15	6	4	8	11
April		9	11	10	14	19	8	5	8
May		15	19	16	8	13	3	9	12
June		17	14	10	9	13	8	1	3
Total	54	117	96	93	92	95	84	87	90

Pending Grievances Summary:

Date of Grievance	Union	Subject	Status	Cost thru 12/31/2025
		None		

Impact Fee Revenues:

Impact Fees					
	Available	YTD Revenue	Transfer Out		Available
	7/1/2025		Encumbered	Expended	Balance
School	\$222,931.92	\$102,490.38	\$ 33,784.63	\$58,090.00	\$233,547.67
Police	\$27,610.45	\$7,881.58	\$ 12,309.29	\$929.90	\$22,252.84
Fire	\$42,369.87	\$17,510.90	\$ 2,838.33	\$12,995.00	\$44,047.44
Parks	\$91,348.32	\$26,981.69	\$ 72,663.33	\$0.00	\$45,666.68
Roads	\$58,816.80	\$24,241.11	\$15,833.33	\$0.00	\$67,224.58
Library	\$46,044.80	\$14,441.47	\$ 3,413.33	\$11,920.00	\$45,152.94
Total	\$489,122.16	\$193,547.13	\$140,842.26	\$83,934.90	\$457,892.13

Reserve Fund Balances:

	Balance as of 12/31/25
CITY	
Non-Capital Reserve Account	\$ 257,307.32
Accrued Leave Reserve Account	\$ 340,124.45
Health Insurance Stabilization Account	\$ 199,644.24
Winter Maintenance Reserve Account	\$ 118,412.92
Welfare Reserve	\$ 26,608.98
Parking Kiosk Reserve	\$ 50,245.31
LED Light Replacement Reserve	\$ 13,090.88
Street and Highway Project Reserve	\$ 57,895.43
Bridge Repair and Reconstruction Reserve	\$ 1,090.35
Motorcycle Week Account	\$ 8,423.99
SCHOOL	
Special Education Reserve	\$ 1,185,402.77
School Construction	\$ 106,604.88
School Health Insurance Stabilization	\$ 702,128.39
Education Stabilization	\$ 1,416,800.50
LHS BNH Stadium Repair and Upgrade	\$ 216,612.70

TIF FINANCE SUMMARY							
	7/1/2025	REVENUE		EXPENSES		Balance	
	Balance	Budgeted	YTD	Budgeted	YTD	Year-end Budgeted	12/31/2025
Downtown	\$ 644,144	\$ 325,000	\$325,000	\$512,117	\$270,880	\$457,027	\$698,263
Lakeport	\$ 154,018	\$0	\$0	\$25,000	\$0	\$129,018	\$154,018
Weirs	\$ 110,804	\$ 230,000	\$230,000	\$208,800	\$80,777	\$132,004	\$260,027

Codes Office Statistics:

	Building permits issued	Building/Code inspections	Demo permits issued	Property maintenance action
December 2025	55	101	3	2
December 2024	33	69	1	9

YTD Building Permits (7/1/25 – 12/31/2025): 356

December 2025 Short Term Rental Inspections: 2

YTD Building Permits (7/1/24 – 12/31/2024): 276

December 2024 Short Term Rental Inspections: 4

Boat Taxes:

Report as of Date:	Through 12/31/2025		
FISCAL YEAR	BUDGET	Year to date Revenue	% of Budget
2021	\$100,000	\$33,502	33.5%
2022	\$110,000	\$28,928	28.9%
2023	\$120,000	\$27,456	22.9%
2024	\$120,000	\$29,407	24.5%
2025	\$120,000	\$24,688	20.6%
2026	\$105,000	\$25,633	24.4%

	General Fund Revenues*			General Fund Expenditures		
		Realized as of 12/31/2025			Realized as of 12/31/2025	
	Budgeted	Amount		Budgeted	Amount	
2022	\$ 9,026,499	\$4,154,621	46.03%	\$32,502,933	\$17,401,741	53.35%
2023	\$ 10,991,625	\$4,623,507	42.06%	\$32,527,790	\$16,123,569	49.57%
2024	\$ 10,821,135	\$6,946,639	64.20%	\$34,991,538	\$18,565,127	53.06%
2025	\$ 12,347,700	\$7,148,733	57.89%	\$36,950,979	\$18,337,771	49.63%
2026	\$ 14,367,450	\$8,781,001	61.11%	\$40,380,892	\$21,060,846	52.16%

* Does not include property tax collections noted elsewhere in this report

EMS Billing History:

Laconia Fire Department EMS Billing Report						
Month 2025	# of Trips 2023-24 Billable	Gross Charge	Net Charge	Payments	Balance Due	
Jan	142	\$243,854.07	\$106,090.90	\$70,321.38	\$9,822.70	
Feb	220	\$390,277.13	\$167,218.88	\$107,491.72	\$33,953.16	
Mar	196	\$335,484.59	\$135,266.06	\$95,420.23	\$15,575.55	
Apr	169	\$295,487.29	\$121,665.16	\$82,750.76	\$17,071.69	
May	184	\$332,821.95	\$140,186.60	\$90,231.01	\$33,510.70	
June	195	\$351,099.79	\$187,376.88	\$94,648.21	\$59,564.75	
July	221	\$406,983.42	\$190,055.36	\$117,836.80	\$39,243.92	
Aug	210	\$363,795.55	\$175,443.99	\$100,231.31	\$53,674.27	
Sept	203	\$359,033.49	\$162,562.36	\$86,119.91	\$73,359.09	
Oct	249	\$423,022.48	\$207,552.29	\$81,714.34	\$122,967.13	
Nov	229	\$368,722.62	\$166,104.54	\$52,198.90	\$111,675.02	
Dec	156	\$268,817.80	\$139,691.26	\$6,309.81	\$132,101.61	
Totals	2374	\$4,139,400.18	\$1,899,214.28	\$985,274.38	\$702,519.59	
Estimated Annual Billable Trip Volume = 2,374						
Estimated Annual Revenue = \$ 1,300,000.00						
December - Over 170 Incidents still in process						

Laconia Fire Department EMS Billing Report											
Month 2022-23	Total # Ambulance Responses 2021-22 EMS & Fire	# of Trips 2021-22 Billable	Total # Ambulance Responses 2022-23 EMS & Fire	# of Trips 2022-23 Billable	Gross Charge	Net Charge	% Billable	Write Offs	Payments	% of Payments to Net Charge	Balance Due
Jul	377	285	365	254	\$275,735.00	\$132,193.67	47%	\$23,015.41	\$75,251.71	56%	\$32,187.23
Aug	411	295	318	224	\$267,787.00	\$137,629.90	51%	\$32,011.40	\$74,946.94	56%	\$27,539.77
Sep	334	249	311	224	\$249,489.00	\$124,057.28	49%	\$31,834.54	\$63,355.31	49%	\$26,592.92
Oct	374	276	316	237	\$270,037.00	\$134,821.76	50%	\$27,501.15	\$73,196.45	58%	\$30,835.92
Nov	355	266	297	218	\$227,478.00	\$113,914.92	49%	\$27,317.91	\$55,092.72	47%	\$23,627.74
Dec	325	247	329	238	\$276,909.00	\$135,067.02	48%	\$23,008.79	\$77,639.62	60%	\$31,668.75
Jan	333	220	354	253	\$295,585.00	\$156,091.16	53%	\$3,000.00	\$85,939.66	50%	\$58,438.78
Feb	280	215	285	189	\$219,803.00	\$107,359.01	47%	\$3,420.00	\$62,065.95	56%	\$36,038.19
Mar	272	196	301	217	\$240,620.00	\$127,469.73	55%	\$2,980.78	\$63,861.52	47%	\$57,722.18
Apr	295	211	292	196	\$224,444.00	\$125,292.47	56%	\$350.00	\$42,510.35	30%	\$80,433.51
May	319	232	354	232	\$253,178.00	\$141,931.23	55%	\$1,700.00	\$47,408.77	30%	\$90,602.10
June	335	260	357	163	\$177,327.00	\$117,824.31	66%	\$1,500.00	\$6,411.41	4%	\$109,728.85
Totals	4010	2952	3879	2645	\$2,978,392.00	\$1,553,652.46	52%	\$177,639.98	\$727,680.41	47%	\$605,415.94

Department of Public Works – Storm Cost Summary:

Storm Cost Summary - Per Storm Event										
Date	Condition	OT Hrs.	Double OT Hrs.	OT Cost	OS Contractors	Tons Salt	Cost Salt	Tons Sand	Cost Sand	Total Storm Cost
12/1	Snow	30		\$1,200	\$2,818					\$4,018
12/2	Snow	160	147	\$18,160	\$2,818	269	\$21,520	62	\$1,060	\$43,558
12/10	Snow	157	36	\$6,400	\$2,818	215	\$17,200	35	\$599	\$27,017
12/12	Ice	2		\$80		7	\$560			\$640
12/14	Snow	158		\$6,320	\$2,818	237	\$18,960	21	\$359	\$28,457
12/17-19	Removal	60		\$2,400		16	\$1,280			\$3,680
12/23	Snow	160	155	\$6,400	\$2,818	214	\$17,120	160	\$2,736	\$26,256
12/27	Snow	104		\$4,160						\$4,160
12/28	Freezing Rain	94		\$3,760		175	\$14,000	47	\$804	\$18,564
12/29	Freezing Rain	52		\$2,080		256	\$14,170	32	\$547	\$16,797
12/30	Salt Sand					163	\$9,022	15	\$359	\$9,381
		977	338	\$50,960	\$14,090	1552	\$113,832	378	\$6,464	\$182,527

XX/XX & XX/XX - Salt and sand usage included in one highlighted entry

Allocations	Budget	Expended This Month	Expended To Date	Balance Thru 12/31/2025
Winter Maintenance	\$240,000	\$117,477	\$117,477	\$122,523
Winter Maintenance Outside Contractors	\$55,000	\$14,090	\$14,090	\$40,910
Winter Maintenance overtime	\$70,000	\$50,960	\$50,960	\$19,040

* Defined as salt that has been placed on the road. The City has purchased \$270,772.95 of salt as of March 31st. Public Works has approximately 500 tons of salt on hand.